

NEC (UK) Limited

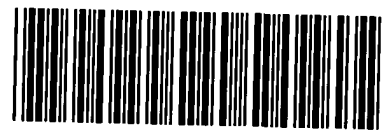
Registered No. 1118976

NEC (UK) Limited

Annual Report and Financial Statements

For the year ended 31 March 2024

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COMPANIES HOUSE

NEC (UK) Limited

Registered No. 1118976

Directors

Mr G Collins

Mr C Mills

Mr C Jackson

Secretary

Mr C Mills

Auditor

KPMG LLP

15 Canada Square

London

E14 5GL

Banker

HSBC Bank plc

8 Canada Square

London

E14 5HQ

Registered Office

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Strategic Report

The directors present their Strategic Report for the year ended 31 March 2024.

Results

The profit and loss account shows a loss before tax for the year of £950,000 (2023: profit £173,000) and a loss for the year after taxation of £940,000 (2023: profit £116,000). Total comprehensive loss for the year was £3,109,000 (2023: loss £5,635,000). This result includes contributions from the entire operation, including activities that have since been discontinued following the sale of the Wireless transport business.

Principal activity and review of business

NEC (UK) Ltd is a wholly owned subsidiary of NEC Europe Ltd, which is a wholly owned subsidiary of NEC Corporation, the ultimate parent undertaking, which is incorporated in Japan.

NEC (UK) Ltd is responsible for the marketing, sales, installation and service of a comprehensive range of NEC's communication and IT technologies. The Company's main competitors in the market are Ericsson, Nokia-Siemens and Huawei.

The Company has seen sales decrease in the year due to the sale of the Wireless transport business to Aviat.

The Company received other income in the year of £1,623,999 (2023: £1,674,165). This is received from companies within the NEC Group for services provided for the Enterprise and 5G activities.

During the year, the Company's share of the pension fund surplus decreased from £8.8 million to £5.6 million, primarily due to an increase in pension obligations driven by changes in financial assumptions.

Net liabilities increased from a deficit of £31.4 million in 2023 to a deficit of £34.5 million in the current year, largely attributed to a reduction in debtors.

Key Performance Indicators (KPI'S)

The directors have considered the results for the year and have made the following observations on the following key performance indicators:

Sales have decreased to £5,052,000 (2023: £8,691,000). The gross profit is £1,327,000 (2023: £3,724,000).

Going Concern

Notwithstanding the Company's net current liabilities of £39,412,000 and net liabilities of £34,522,000 as at 31 March 2024, the directors have prepared the financial statements on a going concern basis, and considered it appropriate for the following reasons.

The directors have prepared cash flow forecasts for a period of at least 12 months from the date of approval of these financial statements which indicate that, in both the base case and reasonably possible downsides, with support from group companies, the Company will continue to hold sufficient cash balances to enable it to continue to meet its obligations as they fall due. This assessment is also dependent on its ultimate parent company, NEC Corporation, not seeking repayment of the amounts currently due to the group, which at 31 March 2024 amounted to £40,720,000.

The company has an intercompany loan with NEC Europe Limited (the immediate parent company). NEC Europe Limited funds this loan by an intercompany loan facility it has in place with NEC Capital (UK) Plc, a group treasury business which is funded by NEC Corporation (the ultimate parent company). As at 31 March 2024, the loan facility that NEC Europe Limited could draw down from NEC Capital (UK) Plc was €125.6m, with a due date of 31 May 2024. At 31 March 2024 the amount drawn was €69,196,096 (2023: €117,160,469). As of the date of signing these financial statements the loan facility has been renewed and the amount NEC Europe Limited can draw down is €111.4 million with a due date of 31 May 2025. As at the date of approval of these financial statements, €32.7 million of this facility remains undrawn and available. NEC Europe Limited's financial support to the

Company is dependent on NEC Capital (UK) Plc renewing the facility beyond the current due date of May 2025. The Directors of NEC Europe Limited anticipate that the loan facility will be renewed in May 2025 for a further year at a similar amount to the current draw down limit.

In addition, NEC Corporation has indicated to the directors of NEC (UK) Limited's immediate parent, NEC Europe Limited, that if required, NEC Corporation intends to provide additional financial support sufficient to enable NEC Europe Limited and its subsidiaries to meet the liabilities as they fall due for a period of at least 12 months from the date of approval of these financial statements. It also does not intend to seek repayment of these amounts currently due to the group, which at 31 March 2024 amounted to £40,720,000.

The Directors have considered the ability and intent of NEC Corporation to provide financial support. As with any company placing reliance on other group entities for financial support, the directors acknowledge that there can be no certainty that this support will be provided, at the date of approval of these financial statements, they have no reason to believe that it will not do so.

The directors of the Company therefore are confident that the Company has adequate resources to continue in operational existence for a period of at least 12 months from the date of approval of these financial statements. Therefore, they continue to adopt the going concern basis in preparing the annual financial statements.

On behalf of the board



C Mills
Director

Date: 6 September 2024

Directors' Report

The directors present their report and financial statements for the year ended 31 March 2024.

Dividends

The directors do not recommend the payment of a dividend (2023: nil).

Employee Policy

The Company is firmly committed to the continuation and strengthening of communication lines with all its employees, and is committed to equality of opportunity in all employment practices, policies and procedures. No employee or potential employee will therefore receive less favorable treatment due to their race, creed, nationality, colour, ethnic origin, age, or religious belief.

Financial risks and uncertainties

As part of the review, the Directors have also considered the exposure of the Company to credit risk, foreign exchange risk, interest rate risk and liquidity risk, in order that an overall assessment can be made of the Company's assets, liabilities, its financial position and its results for the year. The Company does not use derivative financial instruments to manage interest rate costs and as such, no hedge accounting is applied.

Credit risk

The Company operates policies that require credit checks on and continuous reviews of potential and current customers before sales are made.

Foreign exchange risk

The Company has contracts in the UK and Europe and hence has transactions denominated in multiple currencies. The Board reviews and agrees policies for managing foreign exchange risks arising from the Company's operations.

Interest rate risk

The Company seeks to minimise its exposure to movements in interest rates by maintaining positive cash flow and minimising borrowings.

Liquidity risk

The Company is funded through the loan facility with NEC Capital (UK) Plc. The Company participates in a cash pooling arrangement with fellow Group subsidiaries. The directors consider that the available sources of funds are adequate for the Company's operations as discussed in the Going Concern policy.

Pension risk

NEC (UK) Limited, in conjunction with other fellow subsidiary undertakings of NEC Corporation, operates a defined benefit staff pension scheme, which requires contributions to be made to a separately administered fund. The contribution amounts are agreed between the pension trustees and the principal employer and is based on the company's liabilities at the valuation date. The pension trustees manage the fund. The fund and the company use external actuarial advisors to safeguard all aspects and developments impacting the fund are monitored and dealt with to ensuring the fund's capability of meeting its liabilities in any point in time.

Creditor payment policy

It is the Company's policy to adhere to the payment terms agreed with the supplier. Payments are contingent on the supplier providing goods or services to the required standards.

Political and Charitable contributions

The Company made no political or charitable donations or incurred any political expenditure during the year (2023: nil).

Directors

The directors who served during the year are listed below:

Mr C Jackson

Mr. G Collins

Mr C Mills

Other information

An indication of likely future developments in the business and business risks have been included in the Strategic Report.

Research and development

Research and development activities are mainly carried out by the parent company NEC Corporation in Japan, in cooperation with NEC Laboratories, Germany; a 100% subsidiary of NEC Europe Ltd. NEC (UK) Limited carries out limited Research & development activities.

Section 172 statement

Under section 172 of the Companies Act 2006 the Directors have a responsibility when carrying out their duty to promote the Company's success for its shareholder during the financial year to have regard (amongst other matters) to the following:

- Likely long-term consequences of decisions;
- Employees' interest;
- Fostering business relationships with suppliers, customers and others;
- Operational impacts on the community and environment; and
- Desirability of maintaining reputation for high standards of business conduct.

The Directors consider all stakeholders when making important strategic decisions. The Directors understand that it will not always be possible to provide positive outcomes for all stakeholders on the same decision, but believe that they act fairly and consider the long-term consequences of decisions.

Section 54 of the MSA 2015 require qualifying organisations to submit an annual modern slavery statement and to publish it on their website. The annual modern slavery statement can be found on the website of the Company and our ultimate parent NEC Corporation. Where applicable it is also published on the official registry.

Disclosure of information to auditors

The Directors who held office at the date of approval of this Directors' report confirm that, so far as they are each aware, there is no relevant audit information of which the Company's auditors are unaware; and each Director has taken all steps that he ought to have taken as a Director to make himself aware of any relevant audit information and to establish that the Company's auditors are aware of that information.

Auditor

Pursuant to section 487 of the Companies Act 2006, the auditor will be deemed to be re-appointed and KPMG LLP will therefore continue in office.

On behalf of the board

C Mills, Director



Date: 6 September 2024

STATEMENT OF DIRECTOR'S RESPONSIBILITIES IN RESPECT OF THE DIRECTOR'S REPORT AND THE FINANCIAL STATEMENTS

The director is responsible for preparing the Strategic report and Director's Report and the financial statements in accordance with applicable law and regulations.

Company law requires the director to prepare financial statements for each financial year. Under that law they have elected to prepare the financial statements in accordance with UK accounting standards and applicable law (UK Generally Accepted Accounting Practice), including FRS 101 *Reduced Disclosure Framework*.

Under company law the director must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing these financial statements, the director is required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- assess the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and
- use the going concern basis of accounting unless they either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

The director is responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Company and to prevent and detect fraud and other irregularities.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF NEC (UK) LIMITED

Opinion

We have audited the financial statements of NEC (UK) Limited ("the Company") for the year ended 31 March 2024 which comprise the Profit and Loss Account and Statement of Other Comprehensive Income, Balance Sheet, Statement of Changes in Equity and related notes, including the accounting policies in note 1.

In our opinion the financial statements:

- give a true and fair view of the state of the Company's affairs as at 31 March 2024 and of its loss for the year then ended;
- have been properly prepared in accordance with UK accounting standards, including FRS 101 *Reduced Disclosure Framework*; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities are described below. We have fulfilled our ethical responsibilities under, and are independent of the Company in accordance with, UK ethical requirements including the FRC Ethical Standard. We believe that the audit evidence we have obtained is a sufficient and appropriate basis for our opinion.

Going concern

The directors have prepared the financial statements on the going concern basis as they do not intend to liquidate the Company or to cease its operations, and as they have concluded that the Company's financial position means that this is realistic. They have also concluded that there are no material uncertainties that could have cast significant doubt over its ability to continue as a going concern for at least a year from the date of approval of the financial statements ("the going concern period").

In our evaluation of the directors' conclusions, we considered the inherent risks to the Company's business model and analysed how those risks might affect the Company's financial resources or ability to continue operations over the going concern period.

Our conclusions based on this work:

- we consider that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate;
- we have not identified, and concur with the directors' assessment that there is not, a material uncertainty related to events or conditions that, individually or collectively, may cast significant doubt on the Company's ability to continue as a going concern for the going concern period.

However, as we cannot predict all future events or conditions and as subsequent events may result in outcomes that are inconsistent with judgements that were reasonable at the time they were made, the above conclusions are not a guarantee that the Company will continue in operation.

Fraud and breaches of laws and regulations – ability to detect

Identifying and responding to risks of material misstatement due to fraud To identify risks of material misstatement due to fraud ("fraud risks") we assessed events or conditions that could indicate an incentive or pressure to commit fraud or provide an opportunity to commit fraud. Our risk assessment procedures included:

- Enquiring of director as to the Company's high-level policies and procedures to prevent and detect fraud, as well as whether they have knowledge of any actual, suspected or alleged fraud.
- Reading Board minutes.
- Using analytical procedures to identify any unusual or unexpected relationships.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF NEC (UK) LIMITED (cont.)

We communicated identified fraud risks throughout the audit team and remained alert to any indications of fraud throughout the audit.

As required by auditing standards, we perform procedures to address the risk of management override of controls, in particular the risk that management may be in a position to make inappropriate accounting entries and the risk of bias in accounting estimates such as pension assumptions. On this audit, we do not believe there is a fraud risk related to revenue recognition because revenue is not complex or judgmental and management incentive schemes are based on European wide results rather than that of the company, thus there is limited incentive with respect to fraudulent revenue recognition.

We did not identify any additional fraud risks.

We also performed procedures including:

- Identifying journal entries to test based on risk criteria and comparing the identified entries to supporting documentation. These included those posted to unusual accounts and seldomly used accounts.
- Assessing whether the judgements made in making accounting estimates are indicative of a potential bias.

Identifying and responding to risks of material misstatement related to compliance with laws and regulations

We identified areas of laws and regulations that could reasonably be expected to have a material effect on the financial statements from our general commercial and sector experience and through discussion with the director and other management (as required by auditing standards), and discussed with the director and other management the policies and procedures regarding compliance with laws and regulations.

We communicated identified laws and regulations throughout our team and remained alert to any indications of non-compliance throughout the audit.

The potential effect of these laws and regulations on the financial statements varies considerably.

The Company is subject to laws and regulations that directly affect the financial statements including financial reporting legislation (including related companies legislation), distributable profits legislation, taxation legislation, and pensions legislation and we assessed the extent of compliance with these laws and regulations as part of our procedures on the related financial statement items.

Whilst the Company is subject to many other laws and regulations, we did not identify any others where the consequences of non-compliance alone could have a material effect on amounts or disclosures in the financial statements.

Context of the ability of the audit to detect fraud or breaches of law or regulation

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it.

In addition, as with any audit, there remained a higher risk of non-detection of fraud, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. Our audit procedures are designed to detect material misstatement. We are not responsible for preventing non-compliance or fraud and cannot be expected to detect non-compliance with all laws and regulations.

Strategic report and director's report

The directors are responsible for the strategic report and director's report. Our opinion on the financial statements does not cover those reports and we do not express an audit opinion thereon.

Our responsibility is to read the strategic and director's report and, in doing so, consider whether, based on our financial statements audit work, the information therein is materially misstated or inconsistent with the financial statements or our audit knowledge. Based solely on that work:

- we have not identified material misstatements in the strategic report and director's report;
- in our opinion the information given in those reports for the financial year is consistent with the financial statements; and

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF NEC (UK) LIMITED (cont.)

- in our opinion those reports have been prepared in accordance with the Companies Act 2006.

Matters on which we are required to report by exception

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of director's remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

We have nothing to report in these respects.

Director's responsibilities

As explained more fully in their statement set out on page 6, the director is responsible for: the preparation of the financial statements and for being satisfied that they give a true and fair view; such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error; assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and using the going concern basis of accounting unless they either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so (as explained in note 1, the directors do not believe that it is appropriate to prepare these financial statements on a going concern basis).

Auditor's responsibilities

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue our opinion in an auditor's report. Reasonable assurance is a high level of assurance, but does not guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

A fuller description of our responsibilities is provided on the FRC's website at www.frc.org.uk/auditorsresponsibilities.

The purpose of our audit work and to whom we owe our responsibilities

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Ashley Rees

Ashley Rees (Senior Statutory Auditor)

for and on behalf of KPMG LLP, Statutory Auditor

Chartered Accountants

15 Canada Square

London

E14 5GL

United Kingdom

6 September 2024

Profit and Loss Account

for the year ended 31 March 2024

	Note	2024 £'000	2024 £'000	2024 £'000	2023 £'000	2023 £'000	2023 £'000
		Total Operations	Continued Operations	Discontinued Operations	Total Operations	Continued Operations	Discontinued Operations
Turnover	2	5,052	1,551	3,501	8,691	2,373	6,318
Cost of sales		(3,725)	(897)	(2,828)	(4,967)	(1,725)	(3,242)
Gross profit		1,327	654	673	3,724	648	3,076
Selling & distribution costs		(3,360)	(2,480)	(880)	(3,330)	(1,467)	(1,863)
Administration expenses		798	798	-	(1,053)	(1,053)	-
Other operating income		1,624	1,629	(5)	1,674	1,688	(14)
Net foreign exchange (Loss)/profit		(146)	(146)	-	149	149	-
Operating profit/(loss)		243	455	(212)	1,164	(35)	1,199
Other interest receivable and similar income	4	172	172	-	221	221	-
Interest payable and similar expenses	5	(2,403)	(2,403)	-	(1,212)	(1,212)	-
Profit on Business sold	21	1,038	-	1,038	-	-	-
(Loss)/profit before taxation		(950)	(1,776)	826	173	(1,026)	1,199
Tax	8	10	10	-	(57)	(57)	-
(Loss)/Profit for the financial year		(940)	(1,766)	826	116	(1,083)	1,199

The notes on pages 16 to 40 form part of these financial statements.

Statement of Other Comprehensive Income

for the year ended 31 March 2024

	<i>Notes</i>	2024	2023
		£'000	£'000
(Loss)/Profit for the financial year		(940)	116
<i>Other comprehensive income</i>			
<i>Items that will not be reclassified to profit or loss:</i>			
Actuarial(loss) recognised in the defined benefit pension scheme	17	(3,335)	(8,848)
Withholding Tax on Pension Scheme Asset	15	1,166	3,097
<i>Total comprehensive (loss) for the year</i>		(3,109)	(5,635)

Other comprehensive income items all relate to continued operations.

The notes on pages 16 to 40 form part of these financial statements.

Balance Sheet

at 31 March 2024		2024	2023
	<i>Notes</i>	£'000	£'000
Fixed assets			
Intangible assets	9	-	2
Tangible fixed assets	10	25	35
Pension surplus	17	5,623	8,830
Investments	11	3,021	3,021
Total fixed assets		8,669	11,888
Current assets			
Stock	12	-	219
Debtors (including £361k (2023: £657k) due after more than one year)	13	2,627	7,406
Cash and cash equivalents		4	7
Total current assets		2,631	7,632
Creditors: (amounts falling due within one year)	14	(42,043)	(45,100)
Net current liabilities		(39,412)	(37,468)
Total assets less current liabilities		(30,743)	(25,580)
Creditors: (amounts falling due after more than one year)	15	(3,632)	(4,814)
Provisions for liabilities	16	(147)	(1,019)
Net liabilities		(34,522)	(31,413)
Capital and reserves			
Called up share capital	18	24,800	24,800
Profit and loss account		(59,322)	(56,213)
Shareholders' funds		(34,522)	(31,413)

Notes to the financial statements are on pages 16 to 40.

These financial statements were approved by the Board of Directors on 6 September 2024 and were signed on its behalf by:

C. Mills
Director



Statement of Changes in Equity

at 31 March 2024

	<i>Called up Share capital</i>	<i>Profit & Loss account</i>	<i>Total equity</i>
	<i>£'000</i>	<i>£'000</i>	<i>£'000</i>
Balance at 1 April 2023	24,800	(56,213)	(31,413)
Total comprehensive income for the year:			
Loss for the year	-	(940)	(940)
Other comprehensive income	-	(2,169)	(2,169)
Total comprehensive income for the year	-	(3,109)	(3,109)
Balance at 31 March 2024	24,800	(59,322)	(34,522)

	<i>Called up Share capital</i>	<i>Profit & Loss account</i>	<i>Total equity</i>
	<i>£'000</i>	<i>£'000</i>	<i>£'000</i>
Balance at 1 April 2022	24,800	(50,578)	(25,778)
Total comprehensive income for the year:			
Profit for the year	-	116	116
Other comprehensive income	-	(5,751)	(5,751)
Total comprehensive income for the year	-	(5,635)	(5,635)
Balance at 31 March 2023	24,800	(56,213)	(31,413)

Notes to the financial statements are on pages 16 to 40.

Notes to the financial statements

at 31 March 2024

1. Accounting policies

General

NEC (UK) Ltd (the “Company”) is a private company incorporated, domiciled and registered in England, in the UK. The registered number is 1118976 and the registered address is Odyssey Business Park, West end Road, South Ruislip, Middlesex, HA4 6QE.

NEC (UK) Ltd is a wholly owned subsidiary of NEC Europe Ltd, which is a wholly owned subsidiary of NEC Corporation, the ultimate parent undertaking, which is incorporated in Japan. The consolidated group financial statements can be obtained from www.nec.com (Investor Relations/Financial Information).

Consolidated financial statements

The Company is exempt by virtue of section 401 of the Companies Act 2006 from the requirement to prepare group financial statements.

These financial statements present information about the Company as an individual undertaking and not about its group.

Basis of preparation

These financial statements have been prepared on the historical cost basis and in accordance with Financial Reporting Standard 101 Reduced Disclosure Framework (“FRS 101”).

These financial statements have been prepared in GBP, rounded to the nearest thousand, being the company’s functional and presentation currency

In preparing these financial statements, the Company applies the recognition, measurement and disclosure requirements of International Financial Reporting Standards as adopted by the EU (“Adopted IFRSs”), but makes amendments where necessary in order to comply with Companies Act 2006 and has set out below where advantage of the FRS 101 disclosure exemptions has been taken.

In these financial statements, the Company has applied the exemptions available under FRS 101 in respect of the following disclosures:

- Cash Flow Statement and related notes;
- Comparative period reconciliations for share capital, tangible fixed assets and intangible assets;
- Disclosures in respect of transactions with wholly owned subsidiaries;
- Disclosures in respect of capital management;
- The effects of new but not yet effective IFRSs;
- An additional balance sheet for the beginning of the earliest comparative period following the retrospective change in accounting policy; and
- Disclosures in respect of the compensation of Key Management Personnel.

As the consolidated financial statements of the ultimate parent undertaking include the equivalent disclosures, the Company has also taken the exemptions under FRS 101 available in respect of the following disclosures:

- Certain disclosures required by IAS 36 Impairment of assets in respect of the impairment of goodwill and indefinite life intangible assets;
- Certain disclosures required by IFRS 3 Business Combinations in respect of business combinations undertaken by the Company in prior periods including the comparative period reconciliation for goodwill; and

- Certain disclosures required by IFRS 13 Fair Value Measurement and the disclosures required by IFRS 7 Financial Instrument Disclosures.

The Company proposes to continue to adopt the reduced disclosure framework of FRS 101 in its next financial statements.

Judgements made by the directors, in the application of these accounting policies that have significant effect on the financial statements and estimates with a significant risk of material adjustment in the next year have been assessed. The key assumptions within the Company's defined benefit pension scheme are included in note 17 and those related to cost to complete on an onerous contract are included in note 16.

Measurement convention

The financial statements are prepared on the historical cost basis.

Going concern

Notwithstanding the Company's net current liabilities of £39,412,000 and a negative equity £34,522,000 of as at 31 March 2024, the directors have prepared the financial statements on a going concern basis, and considered it appropriate for the following reasons.

The directors have prepared cash flow forecasts for a period of at least 12 months from the date of approval of these financial statements which indicate that, in both the base case and reasonably possible downsides, with support from group companies, the Company will continue to hold sufficient cash balances to enable it to continue to meet its obligations as they fall due. This assessment is also dependent on its ultimate parent company, NEC Corporation, not seeking repayment of the amounts currently due to the group, which at 31 March 2024 amounted to £40,720,000.

The company has an intercompany loan with NEC Europe Limited (the immediate parent company). NEC Europe Limited funds this loan by an intercompany loan facility it has in place with NEC Capital (UK) Plc, which is funded by NEC Corporation (the ultimate parent company). As at 31 March 2024, the loan facility that NEC Europe Limited could draw down from NEC Capital (UK) Plc was €125.6m, with a due date of 31 May 2024. At 31 March 2024 the amount drawn was €69,196,096 (2023: €117,160,469). As of the date of signing these financial statements the total loan facility has been renewed and the amount NEC Europe Limited can draw down is €111.4 million with a due date of 31 May 2025. As at the date of approval of these financial statements, €32.7million of this facility remains undrawn and available. NEC Europe Limited's financial support to the Company is dependent on NEC Capital (UK) Plc renewing the facility beyond the current due date of May 2025. The Directors of NEC Europe Limited anticipate that the loan facility will be renewed in May 2025 for a further year at a similar amount to the current draw down limit.

In addition, NEC Corporation has indicated to the directors of NEC (UK) Limited's immediate parent, NEC Europe Limited, that if required, NEC Corporation intends to provide additional financial support sufficient to enable NEC Europe Limited and its subsidiaries to meet the liabilities as they fall due for a period of at least 12 months from the date of approval of these financial statements. It also does not intend to seek repayment of these amounts currently due to the group, which at 31 March 2024 amounted to £40,720,000.

The Directors have considered the ability and intent of NEC Corporation to provide financial support. As with any company placing reliance on other group entities for financial support, the directors acknowledge that there can be no certainty that this support will be provided, at the date of approval of these financial statements, they have no reason to believe that it will not do so.

The directors of the Company therefore are confident that the Company has adequate resources to continue in operational existence for a period of at least 12 months from the date of approval of these financial statements. Therefore, they continue to adopt the going concern basis in preparing the annual financial statements.

Financial instruments

(i) Recognition and initial measurement

Trade receivables and debt securities issued are initially recognised when they are originated. All other financial assets and financial liabilities are initially recognised when the Company becomes a party to the contractual provisions of the instrument.

A financial asset (unless it is a trade receivable without a significant financing component) or financial liability is initially measured at fair value plus, for an item not at FVTPL, transaction costs that are directly attributable to its acquisition or issue. A trade receivable without a significant financing component is initially measured at the transaction price.

All loans and debtors are initially measured at fair value then subsequently at amortised cost.

(ii) Classification and subsequent measurement

Financial assets

(a) Classification

On initial recognition, a financial asset is classified as measured at: amortised cost; FVOCI – debt investment; FVOCI – equity investment; or FVTPL.

Financial assets are not reclassified subsequent to their initial recognition unless the Company changes its business model for managing financial assets in which case all affected financial assets are reclassified on the first day of the first reporting period following the change in the business model.

A financial asset is measured at amortised cost if it meets both of the following conditions:

- it is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

All financial assets not classified as measured at amortised cost or FVOCI are measured at FVTPL.

Sales / Purchases

Purchases and sales of financial assets are accounted for at the trade date.

Cash and cash equivalents

Cash and cash equivalents comprise cash balances and call deposits. Bank overdrafts that are repayable on demand and form an integral part of the Company's cash management are included as a component of cash and cash equivalents for the purpose only of the cash flow statement.

(b) Subsequent measurement and gains and losses

Financial assets at FVTPL - these assets (other than derivatives designated as hedging instruments) are subsequently measured at fair value. Net gains and losses, including any interest or dividend income, are recognised in profit or loss.

Financial assets at amortised cost - These assets are subsequently measured at amortised cost using the effective interest method. The amortised cost is reduced by impairment losses. Interest income, foreign exchange gains and losses and impairment are recognised in profit or loss. Any gain or loss on derecognition is recognised in profit or loss.

Financial liabilities and equity

Financial liabilities are classified as measured at amortised cost or FVTPL. A financial liability is classified as at FVTPL if it is classified as held-for-trading, it is a derivative or it is designated as such on initial recognition. Financial liabilities at FVTPL are measured at fair value and net gains and losses, including any interest expense, are recognised in profit or loss. Other financial liabilities are subsequently measured at amortised cost using the effective interest method. Interest expense and foreign exchange gains and losses are recognised in profit or loss. Any gain or loss on derecognition is also recognised in profit or loss.

(iv) Impairment

The Company recognises loss allowances for expected credit losses (ECLs) on financial assets measured at amortised cost, debt investments measured at FVOCI and contract assets (as defined in IFRS 15).

The Company measures loss allowances at an amount equal to lifetime ECL, except for other debt securities and bank balances for which credit risk (i.e. the risk of default occurring over the expected life of the financial instrument) has not increased significantly since initial recognition which are measured as 12-month ECL.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECL, the company considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the company's historical experience and informed credit assessment and including forward-looking information.

The Company assumes that the credit risk on a financial asset has increased significantly if it is more than 60 days past due.

The Company considers a financial asset to be in default when:

- the borrower is unlikely to pay its credit obligations to the company in full, without recourse by the company to actions such as realising security (if any is held).

The Company considers a debt security to have low credit risk when its credit risk rating is equivalent to the globally understood definition of 'investment grade'. The company considers this to be Baa3 or higher per rating agency Moodys.

Lifetime ECLs are the ECLs that result from all possible default events over the expected life of a financial instrument.

12-month ECLs are the portion of ECLs that result from default events that are possible within the 12 months after the reporting date (or a shorter period if the expected life of the instrument is less than 12 months).

The maximum period considered when estimating ECLs is the maximum contractual period over which the company is exposed to credit risk.

The Company also considers longer term macro events and adjusts the ECL used rate accordingly.

Measurement of ECLs

ECLs are a probability-weighted estimate of credit losses. Credit losses are measured as the present value of all cash shortfalls (i.e. the difference between the cash flows due to the entity in accordance with the contract and the cash flows that the company expects to receive). ECLs are discounted at the effective interest rate of the financial asset.

Write-offs

The gross carrying amount of a financial asset is written off (either partially or in full) to the extent that there is no realistic prospect of recovery.

(v) Derecognition

Financial assets

The Company derecognises a financial asset when:

- the contractual rights to the cash flows from the financial asset expire; or
- it transfers the rights to receive the contractual cash flows in a transaction in which either:
 - substantially all of the risks and rewards of ownership of the financial asset are transferred; or
 - the Company neither transfers nor retains substantially all of the risks and rewards of ownership and it does not retain control of the financial asset.

The Company enters into transactions whereby it transfers assets recognised in its statement of financial position but retains either all or substantially all of the risks and rewards of the transferred assets. In these cases, the transferred assets are not derecognised.

Financial liabilities

The Company derecognises a financial liability when its contractual obligations are discharged or cancelled, or expire. The Company also derecognises a financial liability when its terms are modified and the cash flows of the modified liability are substantially different, in which case a new financial liability based on the modified terms is recognised at fair value.

On derecognition of a financial liability, the difference between the carrying amount extinguished and the consideration paid (including any non-cash assets transferred or liabilities assumed) is recognised in profit or loss.

Turnover

Revenue arises mainly from the sale of telecommunications hardware and software, after-sales spares maintenance, and contracts for the construction of telecommunication systems.

To determine whether to recognise revenue, the Company follows a 5-step process:

- 1 Identifying the contract with a customer
- 2 Identifying the performance obligations
- 3 Determining the transaction price
- 4 Allocating the transaction price to the performance obligations
- 5 Recognising revenue when/as performance obligation(s) are satisfied.

The Company enters into transactions involving a range of the NEC Group's goods and services, for example the delivery of telecommunications hardware, software and related after-sales service. In all cases, the total transaction price for a contract is allocated amongst the various performance obligations based on their relative stand-alone selling prices.

Revenue is recognised either at a point in time or over time, when the Company satisfies performance obligations by transferring control of the promised goods or services to its customers.

The Company acts as an agent, rather than the principal, in certain contracts. This occurs when another party is involved in providing goods and services to the customer and the Company does not control the goods and services before they are transferred to the customer. In these circumstances the Company recognises an agent fee in revenue once the performance obligation is satisfied.

The Company recognises contract liabilities for consideration received in respect of unsatisfied performance obligations and reports these amounts as accruals and deferred income in the statement of financial position (see Note 14). Similarly, if the Company satisfies a performance obligation before it receives the consideration, the Company recognises a trade receivable in its statement of financial position when it

invoices the customer and has a contractual right to receive cash. The Company recognises a contract asset in its statement of financial position when the Company's right to consideration in exchange for goods or services is conditioned on something other than the passage of time.

Stocks and long term contracts

Profit on long-term contracts is taken as the work is carried out if the final outcome can be assessed with reasonable certainty. The profit included is calculated to reflect the proportion of the work carried out at the year end, by recording turnover and related costs as contract activity progresses. Turnover is calculated on the basis of the sales value of milestones being achieved and completion of individual units of contract during the year by reference to the total sales value and progress of these contracts. Revenues derived from variations on contracts are recognised only when they have been accepted by the customer. Full provision is made for losses on all contracts in the year in which they are first foreseen. Long-term contract balances included in stocks comprise costs incurred on long-term contracts, net of amounts transferred to cost of sales, after deducting foreseeable losses and related payments on account.

Other stocks are stated at the lower of cost or net realisable value. The cost price is calculated on an average weighted basis and includes the stock unit cost, inbound freight charges and any duties. Provision is made for obsolete or slow moving items where appropriate.

Goods and Software

Revenue from the sale of goods for a fixed fee is recognised when the Company transfers control of the assets to the customer. The Company sells the right to use software licences, with revenue recognised when the customer is able to first access the IPR rights of the software. Invoices for goods and software transferred are due upon receipt by the customer.

Provision of Services

The Company enters into fixed price maintenance and spares management contracts with its customers. Revenue is recognised over time based on the output method, which looks at the measure of progress of the asset being transferred to the customer or the input method, which looks at the resources used to date to create the asset being transferred. The Company chooses the method most appropriate for the nature of the contract and the pattern of delivery of the performance obligation. The Company consistently applies the same method for similar contracts.

The Company provides consulting services relating to the design of telecommunications systems strategies and IT security. Revenue from these services is recognised on a time-and-materials basis as the services are provided.

Construction of telecommunication systems

The Company has entered into a long term contract for the design and installation of a telecommunication systems in exchange for a fixed fee and recognises the related revenue over time. The contract is split into work packages where acceptance certificates are received from the customer when control is passed from the Company. The transaction price of the contract is allocated to each work package based on their stand alone selling process. The revenue is recognised when the acceptance certificate is received and the performance obligations are satisfied. The contract is loss making and the Company has recognised the full costs of meeting the obligations under the contract following IAS 37.

Goodwill and intangible assets

Goodwill is stated at cost less any accumulated impairment losses. Goodwill is allocated to cash-generating units. It is not amortised but is tested annually for impairment. This is not in accordance with The Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations 2008 which requires that all goodwill be amortised. The directors consider that this would fail to give a true and fair view of the profit for the year and that the economic measure of performance in any period is properly made by reference only to

any impairment that may have arisen. It is not practicable to quantify the effect on the financial statements of this departure.

Other intangible assets, including computer software, that are acquired by the Company and have finite useful lives are measured at cost less accumulated amortization and any accumulated impairment losses.

Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less accumulated depreciation. Provision is made for depreciation at rates calculated to write off the cost of fixed assets in equal annual instalments over their estimated useful lives. Depreciation is accounted as part of Sales and Distribution cost.

The principal annual rates in use are:

Leasehold improvements	-	10% or over the period of the lease if shorter
Motor vehicles	-	25%
Plant and equipment	-	20-33%

During the financial year the useful lives and carrying values of tangible fixed assets are reviewed for impairment if events or changes in circumstances indicate the carrying value may not be recoverable.

Taxation

Tax on the profit or loss for the year comprises current and deferred tax. Tax is recognised in the profit and loss account except to the extent that it relates to items recognised directly in equity or other comprehensive income, in which case it is recognised directly in equity or other comprehensive income.

Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted at the balance sheet date, and any adjustment to tax payable in respect of previous years.

Deferred tax is provided on temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. The following temporary differences are not provided for: the initial recognition of goodwill; the initial recognition of assets or liabilities that affect neither accounting nor taxable profit other than in a business combination, and differences relating to investments in subsidiaries to the extent that they will probably not reverse in the foreseeable future. The amount of deferred tax provided is based on the expected manner of realisation or settlement of the carrying amount of assets and liabilities, using tax rates enacted or substantively enacted at the balance sheet date.

A deferred tax asset is recognised only to the extent that it is probable that future taxable profits will be available against which the temporary difference can be utilised.

Foreign currencies

Transactions in foreign currencies are translated to the Company's functional currency at the foreign exchange rate ruling at the date of the transaction.

Monetary assets and liabilities denominated in foreign currencies at the balance sheet date are retranslated to the functional currency at the foreign exchange rate ruling at that date.

Non-monetary assets and liabilities denominated that are measured in terms of historical cost in a foreign currency are translated using the exchange rate at the date of the transaction. Non-monetary assets and liabilities denominated in foreign currencies that are stated at fair value are retranslated to the functional currency at foreign exchange rates ruling at the dates the fair value was determined.

Any gain or loss arising from a change in exchange rates subsequent to the date of a transaction is included as an exchange gain or loss in the profit and loss account.

Leases

At the inception of a contract, the Company assesses whether a contract is, or contains a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of

time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Company makes an assessment applying the criteria of IFRS 16.

At commencement or on modification of a contract that contains a lease component, along with one or more other lease or non-lease components, the Company accounts for each lease component separately from the non-lease components. However, for the leases of buildings in which it is a lessee, the Company has elected not to separate non-lease components and account for the lease and non-lease components as a single lease component. The Company allocates the consideration in the contract to each lease component on the basis of their relative stand-alone prices.

The Company recognizes a right-of-use asset and a lease liability at the lease commencement date.

The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying assets or to restore the underlying asset or the site on which it is located, less any lease incentives received.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the end of the lease term, unless the lease transfers ownership of the underlying asset to the company by the end of the lease term or the cost of the right-of-use asset reflects that the Company will exercise a purchase option. In that case the right-of-use asset will be depreciated over the useful life of the underlying asset, which is determined on the same basis as those of property and equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the company's incremental borrowing rate. Generally, the Company uses its incremental borrowing rate as the discount rate.

Lease payments included in the measurement of the lease liability comprise the following:

- fixed payments, including in-substance fixed payments;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- amounts expected to be payable under a residual value guarantee; and
- the exercise price under a purchase option that the company is reasonably certain to exercise, lease payments in an optional renewal period if the company is reasonably certain to exercise an extension option, and penalties for early termination of a lease unless the company is reasonably certain not to terminate early.

The lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the Company's estimate of the amount expected to be payable under a residual value guarantee, if the company changes its assessment of whether it will exercise a purchase, extension or termination option or if there is a revised in-substance fixed lease payment.

When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

From 1 January 2021, where the basis for determining future lease payments changes as required by interest rate benchmark reform, the Company remeasures the lease liability by discounting the revised lease payments using the revised discount rate that reflects the change to an alternative benchmark interest rate.

The Company presents right-of-use assets that do not meet the definition of investment property in 'tangible fixed assets' and lease liabilities in 'creditors' in the statement of financial position.

The Company has elected not to recognise right-of-use assets and lease liabilities for leases of low-value assets and short-term leases. The Company recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

Pension costs- defined benefit plans

NEC (UK) Limited, in conjunction with other fellow subsidiary undertakings of NEC Corporation, operates a defined benefit staff pension scheme (Group Scheme), which requires contributions to be made to a separately administered fund. The contribution amounts is agreed between the pension trustees and the principal employer and is based on the company's liabilities at the valuation date.

In accordance with FRS 101, the Company recognises its share of the UK pension fund assets and liabilities. The assets are calculated based on the Company's share of total contributions paid into the Scheme and investment returns earned on these contributions. The liabilities are calculated based on the pension accrued by each member while employed by the Company.

Pension scheme assets are measured using market values. For quoted and unitised securities the current bid price is taken as market value.

The cost of providing benefits under the defined benefit plans is determined separately for the plan using the projected unit method, which attributes entitlement to benefits to the current period (to determine current service cost) and to the current and prior periods (to determine the present value of defined benefit obligations) and is based on actuarial advice. Past service costs are recognised in profit or loss on a straight-line basis over the vesting period or immediately if the benefits have vested.

The interest cost and the expected return on assets are shown as net amount of other costs or credits adjacent to interest.

Actuarial gains and losses are recognised in full in the statement of other comprehensive income in the period in which they occur.

The defined benefit pension asset or liability in the balance sheet comprises the total of the present value of the defined benefit obligation (using a discount rate based on high quality corporate bonds that have been rated at AA or equivalent status), less any past service cost not yet recognised and less the fair-value of plan assets valued at market price. The value of a net pension benefit asset is limited to the amount that may be recovered either through reduced contributions or agreed refunds from the scheme.

Management assessed the requirements under IFRIC14 and confirm the company must recognize any surplus of the defined benefit pension scheme due to the principal employer having an unconditional right to a refund of surplus of the purposes of and in accordance with the framework established under paragraph 11(B) of IFRIC14, based on the circumstances under which the Group Scheme would commence wind-up and the return of funds which would be payable to the company following the priority order set out in the Trust Deed and Rules.

Pension costs- defined contribution plans

The pension costs charged to the profit and loss account represents the contribution payable to the Group Scheme in respect of the accounting period.

Provisions

A provision is recognised in the balance sheet when the Company has a present legal or constructive obligation as a result of a past event, that can be reliably measured and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects risks specific to the liability.

Reserves

The Company's reserves are as follows:

- Called up share capital reserve represents the nominal value of the shares issued.
- Profit and loss account represents cumulative profits or losses, net of dividends paid and other adjustment

Accounting estimates and judgements

In the application of the Company's accounting policy, which are described in note 1, the directors are required to make judgements and estimates regarding the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an on-going basis. Revision to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period.

Based on the Director's assessment in the current period, Management believes the current accounts do not contain any significant estimates and judgements.

2. Turnover

(i) Disaggregation of revenue

Turnover represents the amounts derived from the provision of goods and services which fall within the Company's ordinary activities, stated net of value added tax. In the following table, revenue is disaggregated by primary geographical market and major product / service lines.

<i>Analysis of turnover by activity</i>	<i>2024</i>	<i>2023</i>
	<i>£'000</i>	<i>£'000</i>
Sale of goods and software	-	4,449
Provision of services	3,784	3,281
Long term contract	1,268	961
	<u>5,052</u>	<u>8,691</u>

<i>Analysis of turnover by geographical market</i>	<i>2024</i>	<i>2023</i>
	<i>£'000</i>	<i>£'000</i>
United Kingdom	4,642	8,021
Other origins	410	670
	<u>5,052</u>	<u>8,691</u>

(ii) Contract balances

The following table provides information about opening and closing receivables, contract assets and contract liabilities from contracts with customers.

NEC (UK) Limited

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	<i>2024</i>	<i>2023</i>
	<i>£'000</i>	<i>£'000</i>
Receivables – note 13	129	2,629
Contract Assets (Current) – note 13	361	657
Contract Liabilities (Current) – note 14	425	25
Contract Liabilities (Non-Current) - note 15	1,664	1,724

The contract assets primarily relate to the Company's rights to consideration for work completed but not billed at the reporting date on a Telecommunications design and installation contract. For the onsite installation, work is carried out and customer acceptance issued for the work performed.

The contract assets are transferred to receivables when the rights become unconditional. The contract liabilities relate to the advance consideration received from customers for services to be delivered in the future, or amounts invoiced in respect of performance obligations which are not yet satisfied in full.

(ii) Contract balances

The amount of revenue recognised in the current period from performance obligations satisfied (or partially satisfied) in previous periods was £1,268,276 (2022: £1,443,843).

The amount of revenue recognised in the current period that was included in the contract liability balance at the beginning of the period was £15,719 (2023: £91,137).

(iii) Transaction price allocated to the remaining performance obligations

The Company has remaining performance obligations at the reporting date of £5,011,501 (2023: £5,399,157): Less than one year £1,204,478 (2023: £1,050,250); Greater than one year and less than 5 Years £3,807,023 (2023: £4,348,907); Greater than 5 years £0 (2023: £0).

3. Profit before taxation

Profit on ordinary activities before taxation is stated after charging / (crediting)

	<i>2024</i>	<i>2023</i>
	<i>£'000</i>	<i>£'000</i>
Operating lease rental – land and building	32	252
Depreciation	12	40
Depreciation of Right-of-use assets	25	185
Impairment of Goodwill	-	141
Profit on disposal of fixed asset	(12)	13
Net foreign exchange loss/(gains)	146	(148)
Commission & retainer fee	(1,624)	(1,674)
	<hr/>	<hr/>
Auditors' remuneration:		
- Audit of these financial statements	155	164
	<hr/>	<hr/>

Fees paid to the Company's auditors, KPMG LLP and its associates for services other than the statutory audit of the Company are not disclosed in these financial statements. This is on the basis that such fees are disclosed in the financial statements of the Company's parent, NEC Europe Limited.

4. Other interest receivable and similar income

	<i>2024</i>	<i>2023</i>
	<i>£'000</i>	<i>£'000</i>
Group interest receivable	172	221
	<u>172</u>	<u>221</u>
	<u>172</u>	<u>221</u>

5. Interest payable and similar expenses

	<i>2024</i>	<i>2023</i>
	<i>£'000</i>	<i>£'000</i>
Group interest payable	2,403	1,212
	<u>2,403</u>	<u>1,212</u>

6. Staff numbers and costs

	<i>2024</i>	<i>2023</i>
	<i>£'000</i>	<i>£'000</i>
Wages and salaries	2,918	3,581
Social security costs	308	403
Pension costs	171	241
	<u>3,397</u>	<u>4,225</u>

The monthly average number of employees employed (excluding directors) during the year was as 36 (2023: 64). All employees are employed in the UK.

The charge relating to the defined contribution pension scheme for the period represents contributions payable by the Company to the scheme and amounted to £170,843 (2023: £241,207). There were no outstanding or prepaid contributions at either the beginning or end of the financial year.

7. Directors' emoluments

The aggregate directors' emoluments amounted to £201,933 (2023: £268,271), including pension contributions of £14,092 (2023: £13,567).

8. Tax

Recognised in the profit and loss account

	<i>2024</i>	<i>2023</i>
	<i>£'000</i>	<i>£'000</i>
The tax charge/(credit) is made up as follows:		
<i>Current tax:</i>		
UK corporation tax at 25% (2023: 19%)	-	-
Adjustments in respect of previous years	-	-
Taxation on overseas profits	-	-
	<u>-</u>	<u>-</u>

Deferred tax:

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Originating and reversal of timing differences	-	-
Prior year adjustment	-	-
Withholding tax on Defined Benefit Asset	(10)	57
	<u>(10)</u>	<u>57</u>
Total deferred tax	<u>(10)</u>	<u>57</u>
	<u>(10)</u>	<u>57</u>
Tax on loss/(profit) on ordinary activities	<u>(10)</u>	<u>57</u>

Reconciliation of tax expense

	2024	2023
	£'000	£'000
(Loss)/Profit for the year	(940)	116
Total Tax	(10)	57
	<u>(950)</u>	<u>173</u>
Profit on ordinary activities before taxation	(950)	173
(Loss)/Profit on ordinary activities multiplied by standard rate of corporation tax in the UK at 25% (2023: 19%)	(237)	33
Withholding tax on Defined Benefit Asset	(10)	57
Impairment of goodwill/write off	-	27
Capital allowances deductible for tax purposes	(63)	(57)
Depreciation not deductible for tax purposes	10	44
Current year profits offset against carry forward losses	290	(47)
	<u>(10)</u>	<u>57</u>
Total tax expense	<u>(10)</u>	<u>57</u>

The directors reviewed the Deferred tax balances at 31 March 2024 and they cannot predict with sufficient certainty the generation of taxable profits against which they would be realised. The Company has not recognised deferred tax assets at 25% in respect of tax losses carried forward of £17,976,940 as per 31 March 2024 (2023: £17,597,902). This number is based on the draft corporate tax return for the financial year ended 31 March 2024 and final tax computation of 31 March 2023. As per 31 March 2024 the cumulative carry forward losses amount to £71,907,761 (2023: £70,391,608).

The directors consider sufficient analysis has been undertaken in respect of periods up to 31 March 2024 to recognise submitted and anticipated group relief claims within the NEC Europe Limited group, but no such claims have yet been assessed or recognised in respect of the year ended 31 March 2024. The impact of group relief claims in respect of other UK entities within the NEC Corporation group is recognised when a claim is submitted and there is reasonable certainty it will be agreed.

In the 3 March 2021 budget it was announced that from 1 April 2023 the corporate income tax rate will remain at 19% for UK companies with profits of up to £50,000, with companies with profits between £50,000 and £250,000 paying at a tapered rate. The upper UK corporation tax rate will rise to 25% from 1 April 2023 for UK companies with profits in excess of £250,000.

9. Intangible assets

	<i>Goodwill</i> £'000	<i>Computer Software</i> £'000	<i>Total</i> £'000
Deemed cost:			
At 1 April 2023	-	2	2
Additions	-	-	-
Charged for the year	-	-	-
Disposals		(2)	(2)
At 31 March 2024	-	-	-

10. Tangible fixed assets

Tangible fixed assets comprise owned and leased assets that do not meet the definition of investment property. There are no restrictions on title or any pledges.

	2024 £'000	2023 £'000
Tangible fixed assets owned	25	10
Right-of-use assets	-	25
Total tangible fixed assets	25	35

Tangible fixed assets owned:

	<i>Plant & Equipment</i> £'000	<i>Motor Vehicles</i> £'000	<i>Leasehold Improvement</i> £'000	<i>Total</i> £'000
Cost:				
As at 1 April 2023:	467	104	240	811
Additions:	-	32	-	32
Disposals:	(467)	(79)	(240)	(786)
At 31 March 2024	-	57	-	57
Depreciation:				
At 1 April 2023:	457	104	240	801
Charge for the year:	6	6	-	12
Disposals:	(463)	(78)	(240)	(781)
At 31 March 2024	-	32	-	32
Net book value:				
At 31 March 2024	-	25	-	25
At 31 March 2023	10	-	-	10

Right-of-use assets:

The Company leases an office building and some office equipment. Information for which the Company is a lessee is presented below. The Company classified these as operating leases under IFRS16.

	<i>Property</i>
	<i>£'000</i>
Balance as at 1 April 2023	25
Additions	-
Depreciation charge for the year	25
Balance as at 31 March 2024	-

The lease related to the office building in Nottingham and it ended July 2023.

11. Investments

	<i>Subsidiary undertakings</i>	<i>Total</i>
	<i>£'000</i>	<i>£'000</i>
Cost:		
Balance at 1 April 2023	3,021	3,021
Balance at 31 March 2024	3,021	3,021

<i>Name of Company</i>	<i>Holding</i>	<i>Proportion of voting rights and shares held</i>	<i>Nature of business</i>	<i>Country of incorporation</i>
NEC Displays Solutions (UK) Ltd	Ordinary Shares	100%	Non operating company	England & Wales

Registered Office: Athene, Odyssey Business Park, West End Road, South Ruislip, HA4 6QE.

12. Stock

	<i>2024</i>	<i>2023</i>
	<i>£'000</i>	<i>£'000</i>
Finished goods and goods for resale	-	219

Changes in finished goods and work in progress recognised as cost of sales in the year amounted to £1,589,449 (2023: £4,134,128). Total gross stock amounts to GBP 0 (2023: GBP 548,000) with a provision of obsolescence of GBP 0 (2023: GBP 328,000).

13. Debtors

	<i>2024</i>	<i>2023</i>
	<i>£'000</i>	<i>£'000</i>
<i>Due within one year:</i>		
Trade debtors	129	2,629
Amounts due from ultimate parent undertaking	-	1
Amounts due from parent undertakings	1,919	3,651
Amounts due from fellow subsidiary undertakings	186	311
Prepayments	32	157
Contract assets – long term debtors	361	657
Total	<u>2,627</u>	<u>7,406</u>

Included within prepayments and accrued income are contract assets of £361,156 (2023: £656,790) which have not yet been invoiced to customer.

14. Creditors: amounts falling due within one year

	<i>2024</i>	<i>2023</i>
	<i>£'000</i>	<i>£'000</i>
Trade creditors	130	877
Amounts due to parent company undertaking	40,633	41,098
Amounts due to fellow subsidiary undertakings	87	239
Taxation and social security	187	1,067
Contract Liabilities - current	425	25
Accruals and deferred income	581	1,794
	<u>42,043</u>	<u>45,100</u>

Included within amounts due to parent company undertaking of £40,633k (2023 41,098k) is a £40,212k (2023: £39,436k) facility loan from NEC Europe Limited as part of the cash pooling arrangement. Interest is charged based on the respective currency's Central Bank Base Rate +75 basis points. The Group facility is reviewed and prolonged on an annual basis in May of each year. After the year end, the facility was extended to May 2025.

15. Creditors:

Amounts falling due after more than one year

	<i>2024</i>	<i>2023</i>
	<i>£'000</i>	<i>£'000</i>
Withholding tax on DB Pension surplus	1,968	3,090
Deferred income from contract liabilities	1,664	1,724
	3,632	4,814

Deferred income from contract liabilities of £2,089,786 (2023: £2,441,570) has been invoiced to the customer but is waiting for a future obligation to be performed before it is recognised in revenue. Of these contract liabilities £425,378 (2023: £717,663) has a shorter than 1 year character and is presented under Creditor amounts falling due within one year.

Movement in withholding tax

	<i>1 April 2023</i>	<i>Recognised in income</i>	<i>Recognised in equity</i>	<i>31 March 2024</i>
	<i>£'000</i>	<i>£'000</i>	<i>£'000</i>	<i>£'000</i>
Withholding tax on DB Pension surplus	3,090	44	(1,166)	1,968
	3,090	44	(1,166)	1,968

	<i>1 April 2022</i>	<i>Recognised in income</i>	<i>Recognised in equity</i>	<i>31 March 2023</i>
	<i>£'000</i>	<i>£'000</i>	<i>£'000</i>	<i>£'000</i>
Withholding tax on DB Pension surplus	6,130	57	(3,097)	3,090
	6,130	57	(3,097)	3,090

The withholding tax relates to 35% of the Defined Benefit Pension Surplus which would be withheld by the pension trustees on repayment.

16. Provision for liabilities

(in thousands of GBP)

	Property dilapidations '000	Onerous contract '000	Restructure '000	Total '000
Balance at 1 April 2023	121	-	898	1,019
Provisions used during the year	(121)	-	(751)	(872)
Provision increase/decrease	-	-	-	-
Balance at 31 March 2024	-	-	147	147
Balance at 1 April 2022	182	2,051	898	3,131
Provisions used during the year	-	(2,051)	-	(2,051)
(increase) of provision	(61)	-	-	(61)
Balance at 31 March 2023	121	-	898	1,019

Property Dilapidations

The Company has leasehold properties and is committed to pay for dilapidation costs at the end of the lease period. In determining the provision, advice was given in January 2014 by an independent Chartered Surveyor on the expected cash flows and these have been discounted on a pre-tax basis at a rate of 5% per annum. The expected economic outflow is dependent on the end of lease period and is longer than one year.

Onerous contract

The Company was engaged in a long term network replacement project for several years. The estimated profit and loss account include assumptions regarding the time frame for delivering and cutting over of the solution, the solution mix for the service provided and the costs of those solutions, and that milestones in place as at the balance sheet date were sufficiently met. Any change in the solution option provided or delays in the completion of the project beyond what had been anticipated would increase overrun costs.

Restructure

The restructure provision relates to the closing of the NEC European Technical Centre based in Telford.

17. Defined benefit pension scheme

The pension scheme operated by the group is the NEC Staff Pension Scheme which is located in the UK. The Group Scheme is subject to a statutory funding objective, as set out in UK pension legislation. The Group Scheme trustees need to obtain regular actuarial valuation to assess the scheme against this funding objective. The trustees and sponsoring companies need to agree funding plans to improve the position of a scheme when it is below the acceptable funding level.

The UK Pensions Regulator has extensive powers to protect the benefits of members, promote good administration and reduce the risk of situations arising which may require compensation to be paid from the Pension Protection Fund. These include imposing a schedule of contributions or the calculation of the technical provisions, where a trustee and the companies fail to agree appropriate calculations.

The Group Scheme is governed by the Trustees. The Trustees of the Scheme comprises three Company Nominated Trustees and three Member Nominated Trustees. The Trustees are responsible for the management, administration, funding and investment strategy of the Scheme.

The Group Scheme is exposed to the following risks:

- investment returns that are below expectations, leaving the Scheme with insufficient assets in future to pay all its pension obligations;
- members and dependents live longer than expected, increasing the value of the pensions the Scheme have to pay;
- inflation rates are higher than expected, causing amounts payable under index-linked pensions to be higher than expected; and
- increased contributions are required to meet funding targets if lower interest rates increase the current value of liabilities.

The Group Scheme has a risk management system in place to adequately monitor these risks, amongst others by having an adequate Investment Strategy in place and engaging and working together with reputable actuarial advisor, ensuring adequate asset-liability matching.

At each reporting date, the investment manager reports on the consequences of the strategic investment policy. The current investment policy is to hold broadly 52.9% in defensive assets comprising Buy & Maintain Corporate Bonds & Liability Driven Investments (LDI) and 47.1% in growth assets comprising Global Equities, Absolute return, Multi Asset Credit and Illiquid Credit. The Scheme is subject to direct and indirect currency risk because investments are held in non-sterling currencies. No specific measures are taken to mitigate the currency risks. The Scheme has exposure to interest rate risk via Absolute Return, Multi Asset Credit and Illiquid Credit. The interest rate risk they introduce is expected to be low and taken by the investment manager as part of its investment process to add value.

The Trustees of the Group Scheme aim to hedge broadly 100% of the interest rate and inflation risks associated with the Technical Provisions basis, though with flexibility to implement tactical views around this. The LDI's, held in pooled funds, hold aim to hedge a proportion of the Group Scheme's interest rate and inflation risks.

As a result of the market turbulence and sharp rise in government bond yields, following the 'mini budget' in September 2022, many UK pension schemes encountered liquidity issues after they faced calls for collateral (i.e. cash) to be provided to support their LDI arrangements within very short timescales. LDI is an approach whereby part or all of a pension scheme's assets are invested in a way that is designed to mirror the movements in the value placed on the scheme's liabilities. These events, combined with negative market movements considering ongoing market volatility, has caused the value of assets to fall since the Group Scheme year end, though the position on the Group Scheme's statutory funding basis remains strong. During the period of volatility, the Trustees took action to redeem some of the Group Scheme's invested assets to provide sufficient collateral to the LDI portfolio. The Trustees continue to monitor the market conditions, including the impact on the ongoing resilience of the LDI portfolio, on a regular basis and make changes to the Group Scheme's investment strategy as necessary after taking advice from Mercer Limited, the Group Scheme's investment adviser. This has no impact on the company as there were no changes in the funding arrangements, additional liquidity support or facilities provided by the company.

In June 2023, the High Court handed down a decision in the case of Virgin Media Limited v NTL Pension Trustees II Limited and others relating to the validity of certain historical pension changes due to the lack of

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actuarial confirmation required by law. In July 2024, the Court of Appeal dismissed the appeal brought by Virgin Media Ltd against aspects of the June 2023 decision. This case may have implications for other UK defined benefit plans. The Company and pension trustees are considering the implications of the case for the NEC Staff Pension Scheme. The defined benefit obligation has been calculated on the basis of the pension benefits currently being administered, and at this stage we do not consider it necessary to make any adjustments as a result of the Virgin Media case. We will continue to monitor this position.

The Company participates in the NEC Staff Pension Scheme. The principal employer of the scheme is NEC Europe Limited which is an entity wholly owned by NEC Corporation. Company employees are ineligible to join this scheme as it is closed for new members. The scheme provides final salary defined benefits and is funded by the participating companies. For funding purposes, a full actuarial valuation of the defined benefit pension scheme was undertaken at 30 June 2021 by Mercer Limited, a qualified independent actuary.

The fund assets are administered by trustees and held separately from the participating companies' finances.

For the statutory accounts ending 31st March 2024 the principal employer received a report from Isio Group, a qualified independent actuary, on the valuation of the scheme under FRS 101.

The Company's share of the underlying assets and liabilities set out below.

	<i>2024</i>	<i>2023</i>
	<i>£'000</i>	<i>£'000</i>
Total Defined Benefit Liability	(49,572)	(49,820)
Total Defined Benefit Asset	55,195	58,650
Net surplus for defined benefit obligations	5,623	8,830

The underlying assets and liabilities set out below in respect of the whole scheme are based on the independent actuary's report.

	<i>2024</i>	<i>2023</i>
	<i>£'000</i>	<i>£'000</i>
Total Defined Benefit Liability	(128,780)	(129,428)
Total Defined Benefit Asset	145,644	154,690
Net Asset for defined benefit obligations	16,864	25,262

	Group Scheme		Company Portion	
	<i>2024</i>	<i>2023</i>	<i>2024</i>	<i>2023</i>
Change in defined benefit obligation				
As at 1 April	129,428	198,270	49,820	76,316
Interest cost	5,996	5,209	2,308	2,005
Past service cost	-	54	-	25
Re measurements:				
Actuarial losses (gains) from changes in financial assumptions	(1,610)	(64,055)	(619)	(24,656)

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Actuarial (gains)/losses from changes in demographic assumptions	(2,165)	(15,226)	(833)	(5,860)
Actuarial (gains) from experience adjustments	873	8,606	336	3,310
Benefits paid	(3,742)	(3,430)	(1,440)	(1,320)
As at 31 March	<u>128,780</u>	<u>129,428</u>	<u>49,572</u>	<u>49,820</u>

Change in fair value of plan assets

As at 1 April	154,690	247,390	58,650	93,832
Administrative expenses	(731)	(712)	(281)	(274)
Interest income on plan assets	7,167	6,501	2,717	2,466
Return on plan assets excluding interest income	(11,740)	(95,059)	(4,451)	(36,054)
Employer contributions	-	-	-	-
Benefits paid	(3,742)	(3,430)	(1,440)	(1,320)
Balance at 31 March	<u>145,644</u>	<u>154,690</u>	<u>55,195</u>	<u>58,650</u>

Costs relating to defined benefit Plans

Past service cost	-	54	-	25
Interest on DBO	5,996	5,209	2,308	2,005
Interest income on plan assets	(7,167)	(6,501)	(2,717)	(2,466)
Administrative expenses	731	712	281	274
Included in Profit and Loss account	<u>(440)</u>	<u>(526)</u>	<u>(128)</u>	<u>(162)</u>

	Group Scheme		Company Portion	
	2024	2023	2024	2023
Remeasurements				
Effect of changes in financial assumptions	1,610	64,055	619	24,656
Effect of changes in demographic assumptions	2,165	15,226	833	5,860
Effect of experience adjustments	(873)	(8,606)	(336)	(3,310)
Return on plan assets excluding interest income	(11,740)	(95,059)	(4,451)	(36,054)
Included in Other comprehensive income	<u>(8,838)</u>	<u>(24,384)</u>	<u>(3,335)</u>	<u>(8,848)</u>

Assets without a quoted price in an active market

Cash and cash Equivalents	2,219	3,675	841	1,394
Equity instruments	13,495	11,382	5,114	4,315
Debt instruments	129,930	139,633	49,240	52,941
Diversified	-	-	-	-
Other	-	-	-	-
Total	<u>145,644</u>	<u>154,690</u>	<u>55,195</u>	<u>58,650</u>

The pension scheme does not hold any assets relating to the Company, or any transferable financial instruments related to the value of the Company.

The major assumptions used by the actuary to calculate the group defined benefit liability are set out below:

	2024	2023
	%	%
Discount rate	4.80	4.70
Inflation		
RPI inflation assumption	3.05	3.20
CPI inflation assumption	2.60	2.55
Nominal rate of increase in pensions payment		
CPI 3%	2.05	1.95
RPI 2.5%	1.90	1.85
RPI 5%	2.85	2.90

The assumptions have been calculated with reference to the duration of the scheme's liabilities of approximately 17 years, for PY this was 17.5.

There has been an updated methodology used by the actuary in calculating the RPI and CPI Inflation in the period, the change in the RPI methodology has been estimated to decrease the DBO for the group by £1m to £1.5m while that of the CPI has increased the DBO by the same amount.

The assumptions relating to longevity underlying the pension liabilities at the balance sheet date are based on standard S3PXA light YOB tables weighted by 107%/110% for male/female pensioners and 113%/109% for male/female non-pensioners, and CMI 2022 core projections with long term rate of 1.5% per annum. The life expectancy for males currently aged 65 is 22.1 years and for females currently aged 65 is 23.7 years. The life expectancy for males at age 65 (currently aged 45) is 23.3 and for females at age 65 (currently aged 45) is 25.4.

The future pre-97 discretionary pension increases remains to be in line with RPI inflation subject to a maximum of 2.5%.

Prior to the year ending 31 March 2020 the Company recognised each discretionary pension increase awarded by the Trustees on an annual basis as a past service cost.

There was change in accounting treatment with effect from 31 March 2020 whereby the Company recognised an additional liability in respect of all future pre-97 discretionary pension increases on the grounds these represented a constructive obligation. This was due to the established practice of pre-97 discretionary pension increases being awarded over a long period. Following discussions with the Trustees, the Company set the assumption that future increases would be in line with RPI inflation subject to a maximum of 2.5% p.a. In particular, this is justified by past practice over the period 2006 to 2021 when pre-97 discretionary pension increases have not exceeded 2.5% in any year (it is thought this approach coincided with the statutory change to indexation for pensions built-up after 5 April 2005).

The Trustees consider July RPI inflation each year when setting the pre-97 discretionary increase, as this is used to set post-97 pension increases under the Scheme rules. RPI inflation over the past couple of years has been exceptional compared to the previous 40 years with July 2022 and July 2023 RPI inflation being 12.3% and 9.0% respectively. In light of this, the Trustees made the decision to award pre-97 discretionary pension increases of 5% for July 2022 and July 2023 in order to reduce the gap between the pension increases awarded and increases in retail prices. The Company does not view this as a change in the established practice but rather a short-term intervention in light of the exceptional inflationary environment. Therefore, for the year ending 31 March 2024, the Company's best-estimate assumption for future pre-97 discretionary pension increases remains that they will be in line with RPI inflation subject to a maximum of 2.5% p.a.

Inflation has now reverted to the levels typically seen over the past 40 years, and will potentially continue to fall over 2024. As of the latest update in August 2024, the inflation rate stands at 2.2% and is expected to remain around this level through the end of the year. The next triennial valuation of the Scheme is also due with an effective date of 1 July 2024 and the Company expects to formally discuss the levels of future pre-97 discretionary pension increases with the Trustees in order to better understand the costs of funding the Scheme over the long-term (i.e. to potentially progress towards an insurance transaction). Therefore we expect to be able to provide an update on the future outlook ahead of the year ending 31 March 2025.

The UK has continued to see the impact of the pandemic over 2022 and 2023 with significant excess deaths compared to pre-pandemic levels. Compared to earlier in the pandemic, the prominent cause of deaths is no longer a direct result of Covid-19. This indicates that other causes such as delayed diagnoses from lockdown events, strain on the NHS due to backlogs, and poorer health due to the effects of long-covid may be resulting in sustained higher mortality.

Sensitivity analysis

The table summarises what the total of the Group Scheme defined benefit obligation at the end of the reporting period would have been as a result of an increase in the respective assumptions by 0.25%.

	<i>2024</i>	<i>2023</i>
	<i>£'000</i>	<i>£'000</i>
Discount rate	(4,993)	(5,105)
Inflation	3,773	3,319
RPI	1,620	960
CPI	2,126	2,340

In valuing the liabilities of the pension fund at 31st March 2024 mortality assumptions have been made as indicated above. If life expectancy had been changed to assume that all members of the fund lived for one year longer, the value of the reported liabilities at 31st March 2024 would have increased with an amount of £2,920,058 (2023: £2,814,714) before deferred tax.

The above sensitivities are based on the average duration of the benefit obligation determined at the date of the last full actuarial valuation at 30th June 2021 are applied to adjust the defined benefit obligation at the end of the reporting period for the assumptions concerned. Whilst the analysis does not take account of the full distribution of cash flows expected under the plan, it does provide an approximation to the sensitivity of the assumptions shown.

Funding

The funding requirements are based on the pension fund's actuarial measurement framework set out in the funding policies of the plan. The funding of the Group Scheme is based on a separate actuarial valuation for funding purposes for which the assumptions may differ from the assumptions above. The last actuarial funding valuation was carried out as at 30th June 2021 by Mercer Limited.

The company's funding requirements are measured based on their specific liabilities and an apportionment of the orphan companies. If the company withdrawals from the scheme they are required to meet their outstanding funding commitments before leaving.

The Group Scheme is a Last Man Standing scheme. If the scheme is wound up the pension trustees will use any part of the Scheme left after they have satisfied all liabilities to pay to the Participating Employers in any proportion the trustees decide.

No company contributions were paid into the pension scheme over the period. No contributions are expected to be made over the next financial year, in line with the current funding agreement with the trustees.

18. Issued share capital

	<i>2024</i>	<i>2023</i>
	<i>£'000</i>	<i>£'000</i>
<i>Allotted, called up and fully paid</i>		
24,799,610 Ordinary shares of £1 each	24,800	24,800

19. Ultimate parent undertaking and controlling party

The ultimate parent undertaking and controlling party is NEC Corporation, which is incorporated in Japan. The immediate parent company is NEC Europe Limited. The smallest and largest group in which the results of the company are consolidated is that of NEC Corporation. The accounts of the ultimate holding company, which heads the largest group in which the results of the Company are consolidated are available to the public at Athene, Odyssey Business Park, West End Road, South Ruislip, Middlesex, HA4 6QE, as well as the address of the ultimate parent company, NEC Corporation, 7-1, Shiba 5-chome, Minato-ku, Tokyo, Japan.

20. Subsequent events

There are no subsequent events.

21. Discontinued Operation

Sale of wireless transport business

On May 9 2023 NEC Corporation and Aviat Networks Inc. announced the sale of NEC's Wireless Transport Business to Aviat. The deal was completed in November 2023 with a total consideration of USD 70 million, comprising USD 45m in cash and USD 25 million in Aviat stock. The consideration was allocated among the country affiliates previously incorporating the Wireless business. The consideration amount allocated to NEC (UK) Ltd was GBP 2,458,000 in cash. The related assets and liabilities were disposed of pas part of this transaction are presented below

	<i>2024</i>
	<i>£'000</i>
Stock	137
Debtors	1,425
Creditors	<u>(140)</u>
Net identifiable assets	1,422
Consideration received, satisfied in cash	<u>2,460</u>
Profit on sale	1,038