

MICHELIN NORTH AMERICA, INC.

OVERVIEW

Michelin, the leading mobility company, is working with tires, around tires and beyond tires to enable Motion for Life. Dedicated to enhancing its clients' mobility and sustainability, Michelin designs and distributes the most suitable tires, services and solutions for its customers' needs. Michelin provides digital services, maps and guides to help enrich trips and travels and make them unique experiences. Bringing our expertise to new markets, the company is investing in high-technology materials, 3D printing and hydrogen, to serve a wide variety of industries – from aerospace to biotech.

Michelin is guided by our all-sustainable strategy to balance people development, economic growth, and responsible use of resources. This means developing business to be able to invest for the future, attracting and retaining the best talent while always considering the environmental impact of its decisions.



PROFIT



PEOPLE



PLANET

MICHELIN® tires have been ranked the #1 tire brand by industry experts and consumers alike, across major category and segments. For nearly three decades we've been recognized for our achievements in **Customer Satisfaction, Performance, Durability, Technology and Innovation**. These awards reflect the talent and dedication of our employees, and we are honored and proud of this recognition.

**THE MOST AWARDED
TIRE BRAND IN THE U.S.**

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AT A GLANCE

NORTH AMERICAN
facts

\$9.9 BILLION

Sales in 2022



23,000 Employees

34 Plants

2 Countries

A GLOBAL PRESENCE

**132,200
EMPLOYEES**

**€ 28 BILLION
net sales**

**A presence in
170 COUNTRIES**

117 PRODUCTION SITES

\$7.7 BILLION

Global estimated value
of Michelin brand

THE MICHELIN FOOTPRINT IN NORTH AMERICA

Michelin employs approximately 23,000 people and operates 34 plants in the United States and Canada. Our North American industrial plants produce nearly every type of tire, including tires for earthmovers, airplanes and vehicles worldwide. Combined with our management, marketing and research teams, Michelin continues to innovate and produce the highest quality mobility solutions to move you forward.

FACILITIES IN THE UNITED STATES

Ardmore, Okla.* 1,438 employees Radial Passenger & Light Truck Est. 1969 US9	Asheboro, N.C.* 185 employees Tread Production, Heavy Truck Est. 1965	Atlanta, Ga. 178** employees Michelin Connected Fleet Est. 2000	Charlotte, N.C. 400** employees Beyond Road U.S. Headquarters Est. 2018	Covington, Ga.* 216 employees Tread Production, Heavy Truck Est. 2000 - GEO
Dothan, Ala.* 538 employees Radial Light Truck Est. 1979 US4	Emporia, Kan.* 24 employees Agricultural Rubber Tracks and Wheels Est. 2018	Emporia, Kan.* 307 employees Agricultural Rubber Tracks and Wheels Est. 2002	Fountain Inn, S.C. 78 employees Retread Equipment, Heavy Truck Est. 2020	Ft. Wayne, Ind.* 1,626 employees Radial Passenger & Light Truck Est. 1961 BFG4
Greenville, S.C. 1,842** employees North American Headquarters Est. 1985 HNA	Greenville, S.C.* 1002 employees Radial Passenger, Light Truck, Molds Est. 1975 US1	Greenville, S.C. 301 employees Operational Support Est. 1975 US0	Greenville, S.C.* Radial Passenger Est. 1996	Greenville, S.C. 655** employees Michelin Americas Research Company Est. 1975 MARC
Junction City, Kan.* 178 employees Agricultural Rubber Tracks Est. 2018	Knoxville, Tenn.* 9 employees Wheel Manufacturing and On-Site Repair Est. 2008	Laurens, S.C. 33 employees Michelin Laurens Proving Grounds Est. 1975	Lavonia, Ga.* 209 employees Fenner Dunlop Est. 2008	Lexington, S.C.* 1,772 employees Radial Passenger Est. 1981 US5
Lexington, S.C.* 870 employees Earthmover Est. 1998 US7	Los Angeles, Calif.* 32 employees Fenner Precision Polymers Est. 1970	Louisville, Ky.* 387 employees American Synthetic Rubber Company Est. 1943	Manheim, Pa.* 516 employees Fenner Precision Polymers Est. 1984	Napa, Calif. 11 employees Robert Parker Wine Advocate Est. 2015
New York, N.Y. 52 employees Tablet Hotels Est. 2000	Norwood, N.C.* 475** employees Aircraft Est. 1986 US11	Peosta, Iowa* 175 employees Agricultural Track Systems Est. 2006	Piedmont, S.C.* 108 employees Tweel Est. 2014	Pittsburgh, Pa. 20 employees Michelin Mobility Intelligence Est. 2016
Plattsburgh, N.Y.* 190** employees Agricultural and Construction Rubber Tracks Est. 1989	Port Clinton, Ohio.* 110 employees Fenner Dunlop Est. 1997	Sandy Springs, S.C.* 904 employees Semi-Finished Products Est. 1974 US2	Spartanburg, S.C.* 1,325 employees Radial Heavy Truck Est. 1978 US3	Starr, S.C.* 300 employees Semi-Finished Rubber Est. 2001 US8
Starr, S.C.* 191 employees Earthmover Est. 2013 US10	Toledo, Ohio* 41 employees Fenner Dunlop Est. 1996	Tucker, Ga.* 75 employees Lehigh Technologies Est. 2007	Tuscaloosa, Ala.* 1,455 employees Radial Passenger & Light Truck Est. 1945 BFG3	Wilmington, N.C.* 30 employees Fenner Precision Polymers Est. 1989

FACILITIES IN CANADA

Mississauga, ON 36** employees Beyond Road Est. 1987	Bracebridge, ON* 75 employees Fenner Dunlop Est. 1997	Pictou County, NS 32 employees Canadian Operations & Support Est. 1971	Pictou County, NS* 905 employees Radial Passenger, Light Truck, Molds, Semi-finished products Est. 1971 CA1	Bridgewater, NS* 1,271 employees Radial Passenger & Light Truck, and Steel Cord Est. 1971 CA2
Waterville, NS* 1,562 employees Radial Heavy Truck & Earthmover Est. 1982 CA3	Magog, QC 211** employees Beyond Road Headquarters Est. 2015	Magog, QC 90** employees Beyond Road R&D Center Est. 2007	Laval, QC 110** employees Canada Headquarters Est. 1947 CA7	Shawinigan, QC* 64 employees Powersports Track Systems Est. 2006

This list represents most Michelin Group locations in Michelin North America, but does not include distribution sites, service centers and some affiliates.

*Identifies Michelin North America's major manufacturing plants

**Includes field sales and support employees assigned to the location but working remotely